

<p>What is a Forward Plan of Key Decisions?</p> <p>The Register is a published list of the key decisions which are due to be taken by the:</p> <ul style="list-style-type: none"> • Greater Manchester Combined Authority (GMCA) • Greater Manchester Elected Mayor • Joint GMCA & AGMA Executive Board • Transport for Greater Manchester Committee • GMCA Resources Committee • GMCA’s Waste & Recycling Committee • Statutory Officers of the GMCA <p>These decisions must be published on the Register at least 28 clear days before the decision is to be taken, whether in public or private. The Register is updated at least once a</p>	<p>What is a Key Decision?</p> <p>A key decision defined by ‘the Order’ is a decision which, in the view of the Greater Manchester Combined Authority’s Overview and Scrutiny Committee, would result in any of the decision makers listed:</p> <ul style="list-style-type: none"> (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester. 	<p>How to find out more on these proposed decisions</p> <p>The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA’s website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk.</p> <p>For general information about the decision- making process please contact:</p> <p>Julie Connor - Secretary to the GMCA julie.connor@greatermanchester-ca.gov.uk</p>
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<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order').</p> <p>The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview & Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Green City Region							
Integrated Water Management Plan - Annual Business Plan	To approve the business plan for the Integrated Water Management Plan 2024/25	Greater Manchester Combined Authority	27 Sep 2024	Report with recommendations	Councillor Tom Ross		Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
Greater Manchester Environment Plan 2025-30	To approve the Greater Manchester Environment Plan 2025-30.	Greater Manchester Combined Authority	25 Oct 2024	Report with recommendations	Councillor Tom Ross		Mark Atherton mark.atherton@greatermanchester-ca.gov.uk
Net Zero Housing Retrofit Framework Agreement	The Low Carbon Team, in conjunction with the Department for Energy and Net	Treasurer GMCA	October 2024		Councillor Tom Ross		Nic Langman nic.langman@greatermanchester-ca.gov.uk

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	<p>Zero's regional Net Zero Hubs, intends to put in place a national Framework Agreement for the retrofit of housing with energy efficiency and low carbon heating measures under several government grant funding schemes. The framework will be for a total of 4 years and be self-funding through an Activity Based Income stream of 1% of contracted spend through the framework charged to suppliers once they secure their first call off</p>						

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	contract from the agreement.						
Transport							
Bus Franchising	To approve the award of: (i) the franchise contracts relating to bus franchising; (ii) contracts for the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing	Chief Executive Officer GMCA & TfGM GM Mayor Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024 Between 1 Sep 2024 and 30 Nov 2024 Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as and	Chief Executive Officer GMCA & TfGM Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024 Between 1 Sep 2024 and 30 Nov 2024	Report and recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

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	when required.						
Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital and revenue budgets for bus franchising.	Chief Executive Officer GMCA & TfGM Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024 Between 1 Sep 2024 and 30 Nov 2024	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to	Chief Executive Officer GMCA & TfGM	Between 1 Sep 2024 and 30 Nov 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	be granted to the franchise bus operators for Tranches 2 and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Treasurer GMCA	Between 1 Sep 2024 and 30 Nov 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee Chief Executive Officer GMCA & TfGM	Between 1 Sep 2024 and 30 Nov 2024 Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com
Active Travel Programme	Approval to release funding to progress the	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive	Richard Nickson richard.nickson@tfgm.com

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	development and delivery of cycling and walking schemes and programmes.					Officer GMCA & TfGM	
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Bee Network Advertising Policy	To review the Bee Network Advertising Policy to ensure it aligns with	Bee Network Committee	Between 1 Sep 2024 and 30 Sep 2024	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	and support the objectives of the Greater Manchester Strategy.						
Improving Journeys Sale West to North Altrincham Network Improvements	To approve the Final Business Case and CRSTS funding to deliver early interventions of Sale West to Altrincham Network Improvements scheme.	Bee Network Committee	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus network through a programme of network reviews.	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	<p>To approve the proposed network planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
Bus Pinch Points and Maintenance Programme	To approve CRSTS funding to create a Reactive funding allocation to enable the continued development and delivery of reactive schemes through the Bus Pinch Points and Maintenance Programme.	Bee Network Committee	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

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GM Rail Integration and Reform Programme: Emerging Rail Reform Policy Position & Next Steps	<ul style="list-style-type: none"> • Approve proposals to pursue further rail devolution powers • Approve TfGM's engagement with HMG, rail partners and others to explore legislative and structural options that would achieve the ambitions to integrate rail into the Bee Network 	Greater Manchester Combined Authority	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Simon Elliott simon.elliott@tfgm.com
High Speed / Northern Powerhouse Rail (NPR)	To approve CRSTS funding to support development of GM's High Speed / NPR Programme and workstreams.	Bee Network Committee	Between 1 Sep 2024 and 31 Dec 2024	Report with recommendations	GM Mayor Andy Burnham		Liz Goldbsy liz.goldbsy@tfgm.com
Integrated Measures	To approve Final Business Cases and	Bee Network Committee	Between 1 Sep 2024 and	Report with recommendations	GM Mayor		Helen Humble helen.humble

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Ticketing and Customer	CRSTS funding to progress the development and delivery of Integrated Measures Ticketing and Customer schemes and programmes.		31 Dec 2024	ons	Andy Burnham		@tfgm.com
Salford Central Enhancements	Approval of the final business case and to drawdown Growth Deal funding to deliver construction phase for the Salford Central Enhancements scheme.	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham		Cat Morris cat.morris@tfgm.com
Trafford Carrington Sustainable Corridor (Active Travel Complementary Measures)	To approve CRSTS funding to continue development of the Trafford Carrington Sustainable Corridor (Active Travel	Bee Network Committee	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	GM Mayor Andy Burnham		Douglas Cohen Douglas.cohen@trafford.org.uk

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	Complementary Measures) scheme.						
Bee Network Fares and Ticketing	Approve changes to Bee Network fares and ticketing products	Greater Manchester Combined Authority	Between 1 Sep 2024 and 31 Dec 2024	Report and recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
Golborne Station Land Acquisition Strategy	Strategy to acquire the land required to build a new rail station at Golborne	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024		GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Technical Education & Skills							
ESF Skills for Growth Commissioning	To proceed with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Chief Executive Officer GMCA & TfGM	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

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Skills Bootcamps 2024 - 2025: Contract extensions for wave 4 providers to continue delivery into wave 5. Wave 5 commissioning	To extend current contracts of wave 4 providers to continue to deliver into wave 5 of the Skills Bootcamps Programme To proceed with the procurement and contracting of providers and activity relating to the GM Skills Bootcamps Programme.	Treasurer GMCA	Between 1 Sep 2024 and 30 Nov 2025	National Skills Funding (CA report Feb 2023)	Councillor Eamonn O'Brien		Hannah Vincent hannah.vincen t@greaterman chester- ca.gov.uk
Grant Award to the 10 Local Authorities for the GM In-Work Progression Service	Decision to grant all 10 Local Authorities £200,000 each per year for two years to fund the GM In-Work Progression Service (an	Treasurer GMCA	August 2024	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh @greaterman chester- ca.gov.uk

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	expansion of the Tameside In-Work Progression Pilot).						
Working Well: Contract extensions	To approve contract extensions for both health and work programmes and individual placement support in primary care.	Greater Manchester Combined Authority	27 Sep 2024	Report with recommendations	Councillor Eamonn O'Brien		Thomas Britton
Resources and Investment							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

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	investments, including where relevant negotiated settlements.						
GM UKSPF Programme - Progress and Performance Management Process	Share progress to date on the GM UKSPF programme and seek agreement for a programme management process for 2024/5	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	Councillor David Molyneux		Alison Gordon alison.gordon@greatermanchester-ca.gov.uk
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme.	Greater Manchester Combined Authority Greater Manchester Combined Authority	25 Oct 2024 28 Feb 2025	Report with recommendations	Councillor David Molyneux Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
GMCA 1112: The supply of Dell Hardware	Approval to award a direct award contract	Treasurer GMCA	1 Sep 2024	Contract Award Recommendation	Councillor David		Sam Pickles Picklessj@manchesterfire.go

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products (laptops and desktops) for GMFRS and the CA	under an NHS Shared Business Services Framework for the continues supply of Dell Hardware Products.			on Report (internal)	Molyneux		v.uk
Housing							
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester	To conditionally approve housing	Greater Manchester	Between 1 Sep 2024 and	Report with Recommendations	Councillor	Chief	Michael Walmsley

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Housing Funds	investments to proceed to due diligence and/or note commercial changes to existing investments	Combined Authority	30 Nov 2024	ons	Gerald Cooney	Executive Officer GMCA & TfGM	Michael.Walmsley@greatermanchester-ca.gov.uk
Agreement to using further Greater Manchester Housing Investment Loan Fund surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due	Greater Manchester Combined Authority	Between 1 Sep 2024 and 30 Nov 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk

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	diligence and/or note commercial changes to existing investments.						
Homelessness							
GM Refugee Homelessness Prevention Service	Award of grant allocations under the new GM Refugee Homelessness Prevention Service	Greater Manchester Combined Authority	27 Sep 2024	Report with recommendations	City Mayor Paul Dennett		Joe Donohue joseph.donohue@greatermanchester-ca.gov.uk
Digital							
GM One Network Connectivity Partner(s)	To agree and award the contract for the GM One Network connectivity tender.	Greater Manchester Combined Authority	27 Sep 2024	Report with recommendations	Councillor Nicholas Peel		Luke Smith luke.smith@greatermanchester-ca.gov.uk
Strategic Digital	22/07/2024 GM Digital has been	Treasurer GMCA	July 2024	Report with recommendations	Councillor		Kieran Smith Kieran.Smith@

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Partners - Contract Award Decision (x3)	successful in securing funding through retained business rates to improve our regional digital capabilities. This decision is to approve contract award several procurements, (TBC) to drive value and create stronger strategic relationships with our supplier networks.			ons	Nicholas Peel		greatermanchester-ca.gov.uk